



MURANGA UNIVERSITY COLLEGE

(A constituent College of Jomo Kenyatta University of Agriculture & Technology)

TOWN LEARNING CENTRE

ORDINARY EXAMINATIONS
2015/2016 ACADEMIC YEAR

SECOND YEAR FIRST SEMESTER EXAMINATIONS

FOR THE DEGREE
OF
MASTER OF PUBLIC ADMINISTRATION

COURSE CODE: BCP 4201

COURSE TITLE: PROJECT PLANNING AND
MANAGEMENT

DATE: 16TH December, 2015

TIME: 2 HOURS

INSTRUCTIONS TO CANDIDATES

Question ONE (1) is compulsory

Answer ANY OTHER TWO (2) questions

MRUC observes ZERO tolerance to examination irregularities

This Paper Consists of 3 Printed Pages. Please Turn Over. ►

QUESTION ONE (COMPULSORY)

- a. Project management generally involves three areas of responsibility. Explain these areas. (9 marks)
- b. With the aid of a well labeled diagram, explain the various types of projects clearly showing the extent of development of process and tools for each type of project (15 marks)
- c. Explain the common characteristics that define project life cycle descriptions (6 marks)
- d. Define “Fast-tracking” as used in project management and state the circumstances under which it is allowable in project implementation (3 marks)

QUESTION TWO

- a. In themselves, projects are often complex but standardized methodologies provide the latitude for project managers to adopt their projects to the business operations. Explain any five advantages that accrue from using a standardized project methodology (10 marks)
- b. Describe the concept of “Benchmarking” as used in project quality management (5 marks)

QUESTION THREE

- a. Conclusion of a project phase is usually marked by a review of both the key deliverables and project performance. Why is this the case (4 marks)
- b. Sequentially identify the generic steps involved in project management (5 marks)
- c. Scope definition involves subdividing the major project deliverables into smaller manageable components. Why is this necessary project success (6 marks)

QUESTION FOUR

- a. Projects endeavors are different from routine operations for at least three key reasons. Discuss (9 marks)
- b. The beginning task in every project assignment is to draw a project plan. What role does the plan play in project management (6 marks)